



Department of Commerce & Economic Opportunity (DCEO)

Illinois Works Pre-Apprenticeship Program

2025 Grantee Manual Session III











Course Overview



This training is the third and final installation of this three-part series that reviews each section of the **2025 Grantee Manual** to ensure grantees can effectively implement their preapprenticeship program.

In sessions I and II, we covered sections one through eight in the 2025 Grantee Manual. This webinar is a continuation of the series and will cover the **remaining six sections.**





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ILW Pre-Apprenticeship Team

- Dr. Norman Ruano, Deputy Director of Illinois Works
- Ms. Monica Pruitt, Grant Manager
- Edwin Sanchez, Grant Manager
- Roslyn-Simmons Lindsay, Grant Manager
- Dr. Ana Bedard, ID and Professional Coach
- Dr. Jeff Doolittle, ID and Professional Coach
- Dr. Carleta L. Alston, ID and Professional Coach
- Dr. Funmi Apantaku-Onayemi, ID and Professional Coach
- Ms. Olivia Meisenback, ID and Professional Coach
- > Dr. Gia Suggs, Professional Development Lead, ID, and Professional Coach







Course Description



Illinois Works was created as a result of Governor Pritzker's historic \$45 billion capital plan and his commitment to expanding equity in Illinois' construction workforce. As an Illinois Works grantee, you are now a part of this exciting new initiative that will create opportunities for Illinois residents, businesses, communities, and families. Illinois Works consists of three key programs. The first being the Apprenticeship Initiative. The Illinois Works Pre-Apprenticeship Program is the second program that was implemented. And the Bid Credit Program launched last year.

This training is the **third** of a three-part series that reviews each section of the **2025 Grantee Manual** to ensure grantees can effectively implement their pre-apprenticeship program.





2025 Grantee Manual







Course Overview



2025 Grantee Manual: Session III will cover the following:

- Section 9: Professional Development and Technical Assistance
- Section 10: Grantee's Data Management
- Section 11: Finances, Records, and Reports
- Section 12: Using Data for Program Management and Improvement
- > Section 13: Programmatic Monitoring
- > Section 14: Audit Requirements









Course Objectives

By the end of this training, learners will be able to:

- Describe the strategic role of professional development and technical assistance to support program success.
- Adhere to the guidelines of their program's track.
- Incorporate the ILW data management process into their program processes.
- Enter data from each data category into the IWRS.
- Utilize recordkeeping best practices.











By the end of this training, learners will be able to:

- Maintain participant files.
- Access GATA standard reports.
- Comply with the ILW payment model guidelines.
- Effectively use data to support program management.
- Incorporate a continuous program improvement model.
- Adhere to ILW programmatic monitoring.
- Comply with appropriate audit requirements.



















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Module 2: How to use Webex and Mentimeter to Fully Participate



- Identify their fellow session participants.
- ➤ Use the Webex features and functions to fully participate in the training.
- Identify what they hope to learn.







Mentimeter

On the right-hand of your Webex screen click the blue Continue button.

Once you click the button the Mentimeter app will show in the Multimedia viewer.



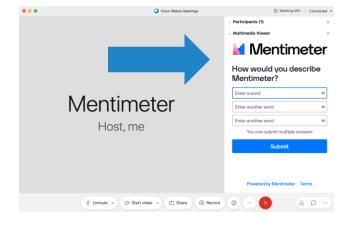




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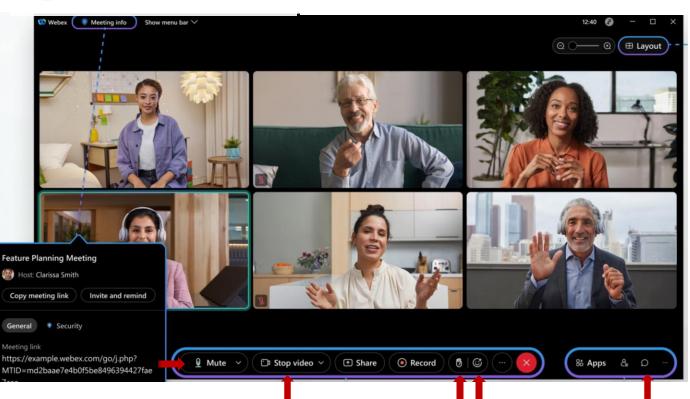
- Your Name
- Organization/Agency
- > Role
- Geographic Location
- Attended Session I, add an asterisk by name, attended I & II, add two asterisk







Webex Tutorial



- Mute/Unmute
- Stop/Start Video
- Raise Hand
- Emojis
- Chat





Question:

"Is there anything in particular you are hoping we cover today?"













Comments, feedback, or questions?

Email us at:

CEO.ILWGrantManagement@illinois.gov





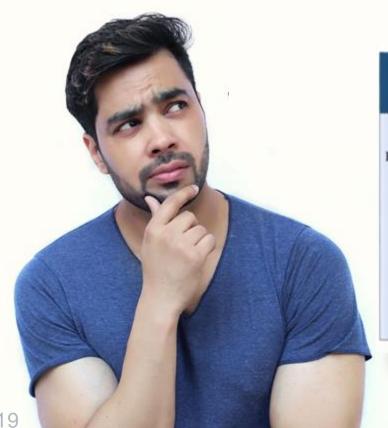




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Module 3: Section 9 Professional Development and Technical Assistance



Section 9: Professional Development and Technical Assistance

Section Overview

By the end of Section 9, you will be able to:

- Identify the professional development opportunities provided by The Office of Illinois Works.
- Reference professional development expectations for Grantees.
- Save the dates for the upcoming professional development sessions.
- Ensure internal professional development offerings are responsive to linguistic cultural needs.







Section 9: Professional Development/Technical







Professional Development/Technical Assistance









Professional Development









Professional Development







Webinar Sessions







Community of Practice (CoP)







Program Coaching







Program Coaching









Track Designations





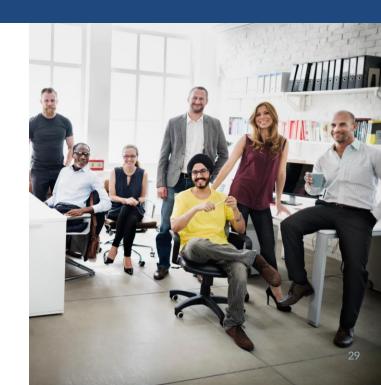




Professional Development and Coaching Plans



- Track 1: Internal Professional Development Plan
- Track 2 and 3: Coaching Plan







Track Designations









ILW Conference Sessions







Technical Assistance







Program Coaching Versus Technical Assistance



Table 24: Coaching vs. Technical Assistance

Coaching	Technical Assistance
Proactive	Responsive/Reactive
Prevention/Mitigation	Intervention/Course Correction
Preemptive Supporting	Troubleshooting/Problem Solving
Driven by Needs Analysis	Driven by Program Reports
Regularly Scheduled	As-needed Basis





Grantee Internal Professional Development





Program Experts

Grantee Professional Development Agenda

Grantees

Instructor/Staff Experts & Institutional Knowledge Internal Professional Development Plan





Internal Professional Development Plan



- ➤ Title/Role Expectations
- > Professional Development
- > Events
- Approved Staff



Question:

"What type of professional development opportunities have you planned or are you planning for your staff?"











Linguistic and Cultural Skills



STEP 1

• Refrain from Judgment

STEP 2

Clarify Understanding

STEP 3

• Seek First to Understand

Question:

"What are you doing to prepare your staff to respond to linguistic and cultural differences?"













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Module 4: Section 10 Grantee's Data Management



Section 10: Grantee's Data Management

Section Overview

By the end of Section 10, you will be able to:

- Articulate the first three steps in the data management process.
- Collect relevant data for each stage of the Pre-apprentice LifeCycle.
- Identify data entry staff.
- Implement quality control measures to ensure data integrity.
- Complete the annual ILWPP Close Out process







Section 9: Professional Development/Technical Assistance







Why Is Data Important?





Question:



"How is your program currently planning to use data?"











Data Management Process



Data Collection

Data Entry Quality Control

Accurate Reporting





Data Entry Coordinator (DEC)





Question:



"Have you identified a Data Entry Coordinator (DEC)?"











Categories of Data



- Grantee actions
- Participant actions
- > Financials

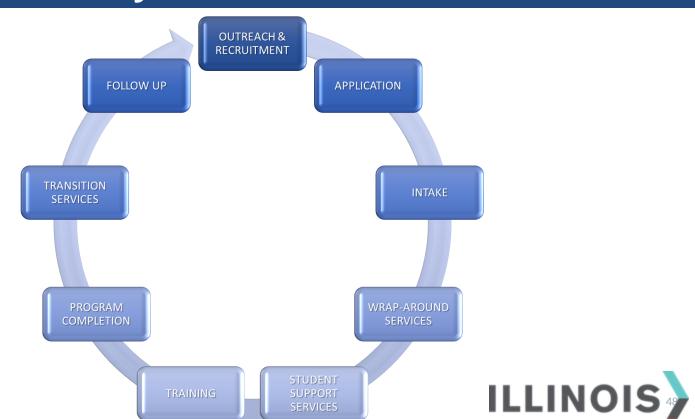






Pre-Apprentice LifeCycle







Data Entry



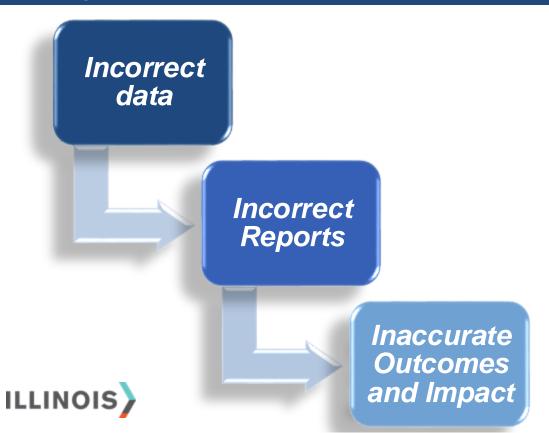
While **data collection** is focused on sources of information, **data entry** is where grantees demonstrate their progress and that of their participants.







Quality Control









Data Verification Checklist and DQM Plan









Accurate Reporting

The staff at the **Center for Workforce Development** at SIU offers resources and ongoing technical assistance to all ILW grantees. Grantees are required to have an **Illinois workNet profile** to utilize the **IWRS** for programmatic tracking and reporting.

There is no limit on the number of grantee staff that can maintain a profile. However, it is important to remember that with more individuals entering data, there is a higher need for quality control.









ILWPP Close Out Process











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Section 11: Records and Reports



Section 11: Finances, Records, and Reports

Section Overview

By the end of Section 11, you will be able to:

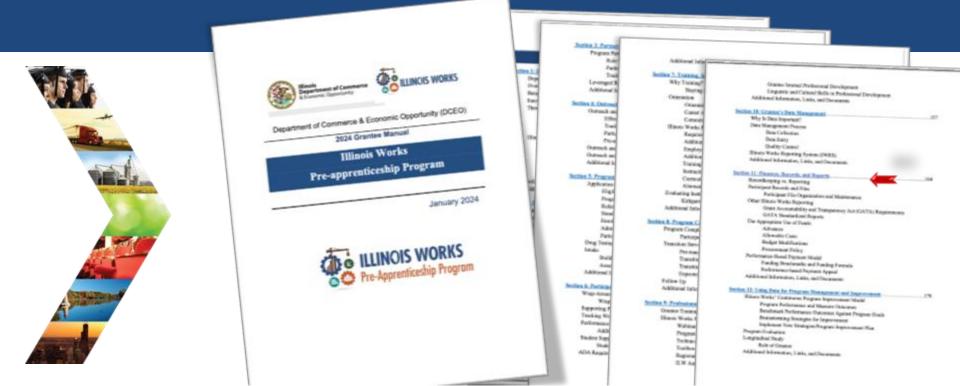
- Differentiate between reporting and recordkeeping.
- Reference tips for file organization and maintenance.
- Utilize the Participant File Checklist to collect and maintain required documents.
- Comply with Grant Accountability and Transparency Act (GATA) requirements.
- Accurately and timely submit required standardized GATA reports tied to grant agreement.
- Utilize the Periodic Financial Report (PFR) to submit monthly expenses.
- Explain how the ILW performance-based payment model was designed and is applied to grant reimbursement.
- · Submit a Performance-based Payment Appeal Form
- Determine the appropriate use of funds, how to request an advance or budget modification, and how to establish a procurement policy.







Section 11: Finances, Records, and Reports







Recordkeeping vs. Reporting





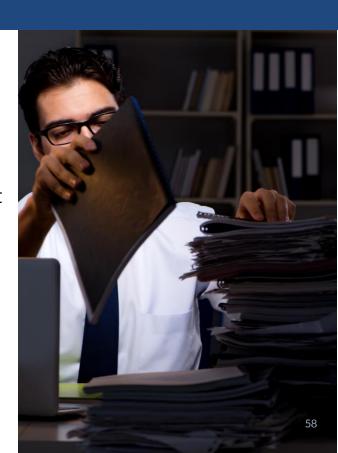




Effective Recordkeeping



- Documentation of completed work
- Program planning
- Program operations
- Program evaluation
- Ongoing monitoring/Self-assessment
- Continuous improvement
- Communication
- Knowledge transfer
- Institutional memory
- Legal issues
- Risk management
- Leadership continuity







Participant Records and Files









ILW Reports





STATE OF ILLINOIS PERIODIC FINANCIAL REPORT

Periodic Financial Report (PFR) Instructions

state grant awards. Unless statutority exempt as documented in the E subject to periodic financial reporting.)

General instructions for completing the PFR are contained below. R agency's point of contact specified in the "State Agency Contacts" sed

Report Submission

- The grantee must submit the PFR and any forms required by to or supplement the PFR as necessary.
- The PFR must be submitted to the attention of the state agen with the requirements established in the award document.

Reporting Requirements

- Unless statutority everigit as documented in the Catalog of St. with the terms established in the UGA.
- The Category / Program Expenses or line items of the PFR to included in the approved budget should be included in the PF
- Use "N/A" for Not Applicable if a data field in Sections (a) throl field is relevant.
- The frequency of the PFR is specified in the Notice of Funding submittal will be considered "late" if it is more than 15 calendal approved extensions.)
- Under the terms of the Grant Funds Recovery Act (30 s.CS 7) requirement reports." If the report is more than 30 calendar da the Binois Stop Payment List. (Refer to the Grantee Compila https://www.floom.gov/stes/GATA/Pages/Resource/, brary at



STATE OF ILLINOIS PERIODIC PERFORMANCE REPORT

Periodic Performance Report (PPR) Instructions

The Periodic Performance Report (PPR) is a standard, uniform statewide performance progress reporting format used by all state agencies to collect performance information from recipients of state grant awards. Unless statutorily exempt as documented in the Catalog of State Financial Assistance and the Grant Agreement (UGA), all grant awards are subject to periodic performance

General instructions for completing the PPR are contained below. PLEASE READ ALL INSTRUCTIONS BEFORE COMPLETING THE PPR. Please contact the state agency's points of contact specified in the "State Agency Contacts" section of your UGA if additional support is needed completing the PPR.

If the UGA specifies an alternative file or external database for grant performance reporting, the grantee should mark the shaded box in the PPR accordingly. In the File Name or Database Source field, enter the name of the alternative file or database utilized. The grantee is not required to complete Sections 14 - 22 if the information is provided in an alternative format specified in the UGA.

Report Submission

- The grantee must submit the PPR cover page and any forms required by the awarding state agency as specified
- The PPR must be submitted to the attention of the state agency's points of contact specified in the "State Agency Contacts' section of your UGA in accordance with the requirements established in the award document.
- If additional space is needed to support the PPR, supplemental pages should be attached. As indicated on the PPR, responses to Sections 14 - 22 may be provided in a separate format. If additional pages are provided, the pages should be numbered and must reference:
 - Grant number
 - Grantee organization
 - THE INITIAL PROPERTY.





Fiscal Report Requirements



 The Grantee's financial management system shall be structured to provide for accurate, current, and complete disclosure of the financial results of the Project funded under this grant program.

The general ledger must support costs and revenue reported to the Department and must allow tracing of funds to a level of expenditure adequate to ensure funds have been expended appropriately.







The Appropriate Use of Funds



Funds must be used for the purpose of implementing the Illinois Works Preapprenticeship.

Budget modifications must be approved by the ILW Deputy Director, Grant Manager, and the Financial Grant Manager.



Question:



"Who has previously managed a performance-based grant?"













Performance-Based Payment Model



IWRS Metrics OGM Allowable Cost

Performance
- based
Payment
Model



Key Aspects



- ➤ If grantees exceed their metrics, they can earn funding beyond their initial grant award.
- Due to live, real-time, reporting through the Illinois Works Reporting System (IWRS), DCEO will make disbursements on a monthly basis.
- Grantees have the right to appeal to ILW if a grantee believes that they missed their outcome metrics due to variables outside of their control.







Funding Benchmarks



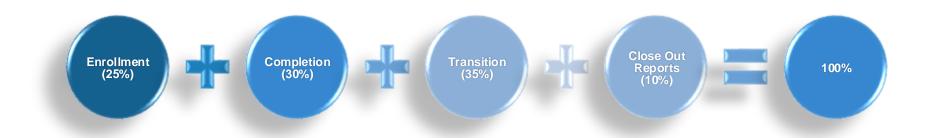
- > Enrollment
- Completion
- > Transition
- Close out reports







Funding Formula









Track III with Advance - Funding Formula









Monthly Compliance Review and Fund Disbursement



Example 1a: Per participant allotment

Enrollment goal: 25 participants; Enrollment amount: \$100,000

\$100,000/25 participants = \$4,000 per participant allotment







Fund Disbursement Steps



- 1. You will submit your expenses through PFR on a monthly basis.
- 2. PFRs successfully submitted will be reviewed by the ILW Financial Grant Manager and allowable expenses will be approved.
- 3. ILW Financial Grant Manager will compare that amount to the maximum reimbursement amount submitted by the ILW Grant Manager.
- 4. If the ILW Financial Grant Manager approved amount is equal to or less than the maximum reimbursement amount submitted by the Grant Manager those expenses will be approved for release.

Note: All fund disbursements come from the Illinois Office of Comptroller.





Performance-Based Payment Model - General



Funding Award	Enrollment Goal	Completion Goal (85% of Enrolled)	Primary Transition Goal (70% of Enrolled)
\$550,000.00	50	43	35

		Percent (%) of Total Funding	Maximum Funding Based On Initial Award & Goals	Per Participant Allotment	# of Actual Participants	Actual Funding Paid Out
	Program Enrollment	25%	\$137,500.00	\$2,750.00	52	\$143,000.00
	Program Completion	30%	\$165,000.00	\$3,837.21	43	\$165,000.00
	Primary Transition Preliminary (75%)	- 35%	\$192,500.00	\$4,125.00	35	\$144,375.00
Transitions	Primary Transition Final (25%)			\$1,375.00	33	\$45,375.00
iransitions	Alternate Construction Transition (70%)			\$3,850.00	3	\$11,550.00
	Secondary Transition (50%)			\$2,750.00	5	\$13,750.00
	Close-Out Reports	10%	\$55,000.00	n/a	n/a	\$55,000.00
	TOTAL	100%	\$550,000.00	n/a		\$578,050.00





Performance-Based Payment Model - Accelerator



Funding Award	Enrollment Goal	Completion Goal (85% of Enrolled)	Primary Transition Goal (70% of Enrolled)
\$260,000,00	20	17	14

		Percent (%) of Total Funding	Maximum Funding Based On Initial Award & Goals	Per Participant Allotment	# of Actual Participants	Actual Funding Paid Out
	Program Enrollment	25%	\$65,000.00	\$3,250.00	21	\$68,250.00
	Program Completion	30%	\$78,000.00	\$4,588.24	17	\$78,000.00
Transitions	Primary Transition Preliminary (75%)	35%	\$91,000.00	\$4,875.00	14	\$68,250.00
	Primary Transition Final (25%)			\$1,625.00	12	\$19,500.00
	Alternate Construction Transition (70%)			\$4,550.00	2	\$9,100.00
	Secondary Transition (50%)			\$3,250.00	1	\$3,250.00
	Close-Out Reports	10%	\$26,000.00	n/a	n/a	\$26,000.00
	TOTAL	100%	\$260,000.00	n/a	·	\$272,350.00





Monthly Outcome Reviews and Fund Disbursement



Example 1a: Per participant allotment

Enrollment goal: 25 participants; Enrollment amount: \$100,000

\$100,000/25 participants = \$4,000 per participant allotment





Monthly Compliance Reviews



At the end of each month, the ILW Grant Manager will check each grantee's outcome metrics and based on the organization's progress toward their goal will alert the Financial Grant Manager of the maximum amount available for reimbursement.

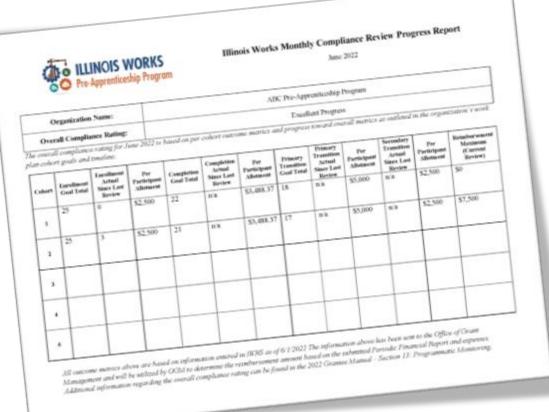






Monthly Compliance Report



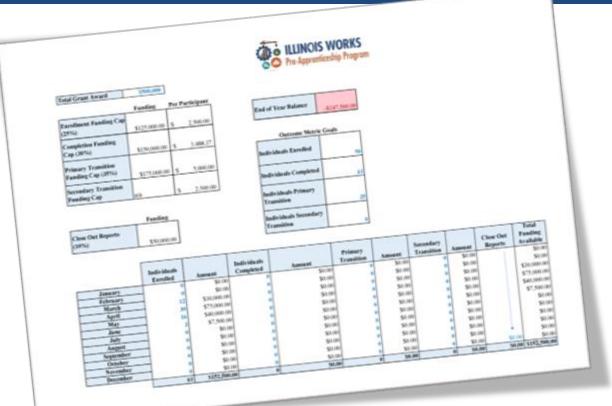






Payment Worksheet









Monthly Reimbursements





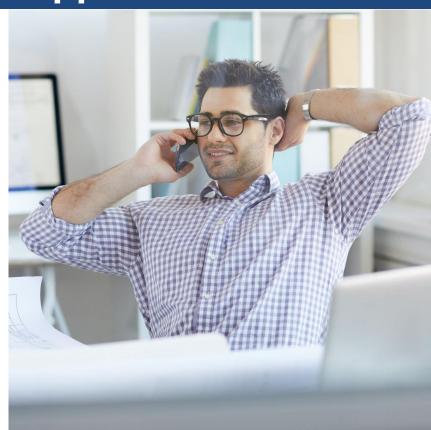




Performance-based Payment Appeal

ILW allows grantees to request an advance on a portion of their grant award. These advances can be up to 10% of the overall grant award.

To request a grant advance, the grantee must email a formal letter on organization letterhead to their assigned ILW Grant Manager no later than the second Friday of January. This letter must outline the advance request and the amount being requested.









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Section 12: Using Data for Program Management and Continuous Improvement



Section 12: Using Data for Program Management and Continuous Improvement Section Overview

By the end of Section 12, you will be able to:

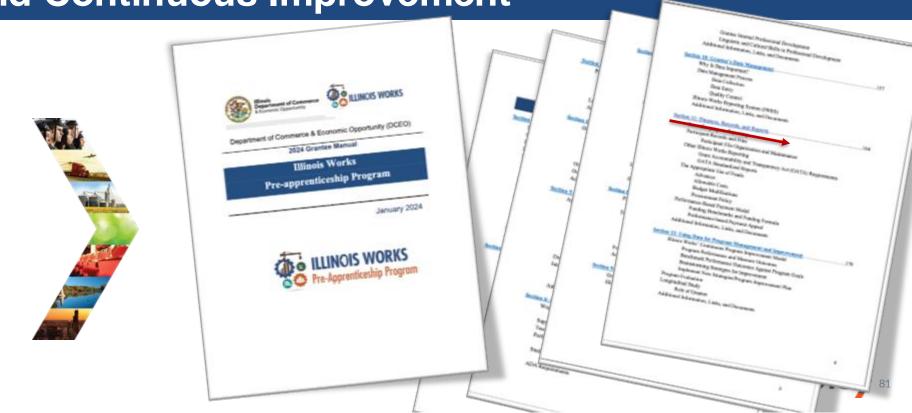
- Describe Illinois the Works Continuous Program Improvement Model.
- Utilize the Program Improvement Plan template to execute continuous improvement for your program.
- Apply each step in the performance management process.
- Identify different approaches for pre-apprenticeship program evaluation.
- Ensure all participants take the Participant Satisfaction Survey and learn how to utilize the results of the survey to strengthen your program.







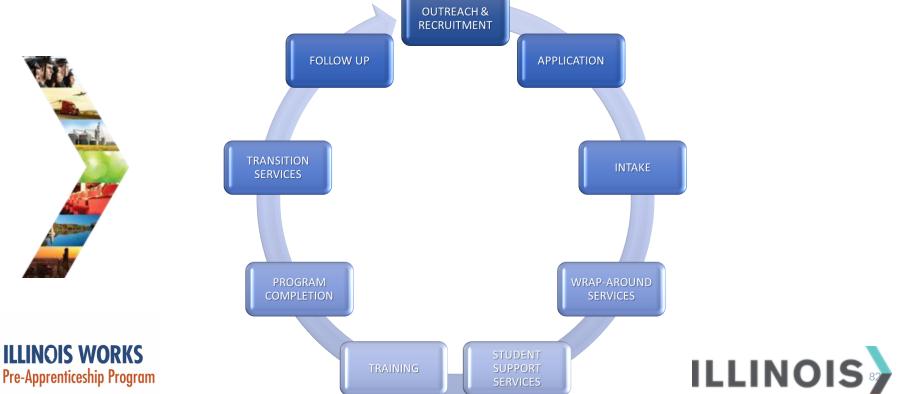
Section 12: Using Data for Program Management and Continuous Improvement







Pre-Apprentice LifeCycle









Program Improvement Plan







Question:



"How has your program previously used continuous program improvement models?"













Continuous Program Improvement Model









Question:



"What techniques do you use to generate new/innovative ideas to support program success?"





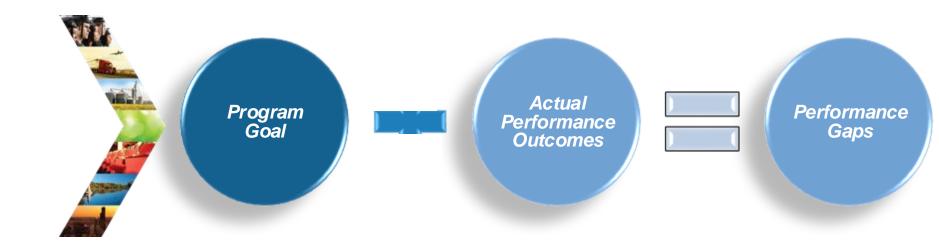








Performance Gaps









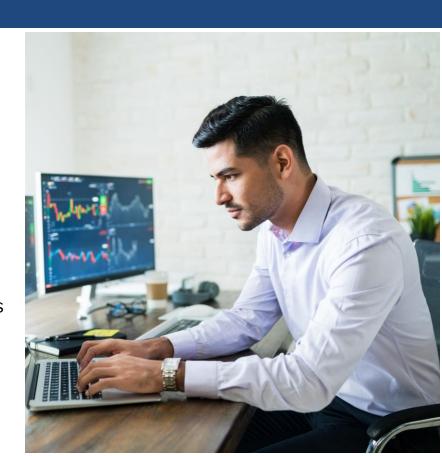


Programmatic Dashboard



- Red Flags
- Intake
- Participant Engagement
- Earned Credentials
- Completion Information
- Pre-Apprenticeship Program Completion/Transitional Services
- Provider and Employer/Sponsor Relationships









Follow-up Dashboard



- Post-Program Active Tracking
- Long-term Tracking









Key Outcome Metrics



- ➤ At least 85% of individuals enrolled will successfully complete the pre-apprenticeship training program
- ➤ At least 70% of individuals enrolled will be hired and enroll in a DOL-registered apprenticeship program





Current Standing



- Not Meeting Expectation
- ➤ Meeting Expectations
- Exceeding Expectations









Participation Satisfaction Survey





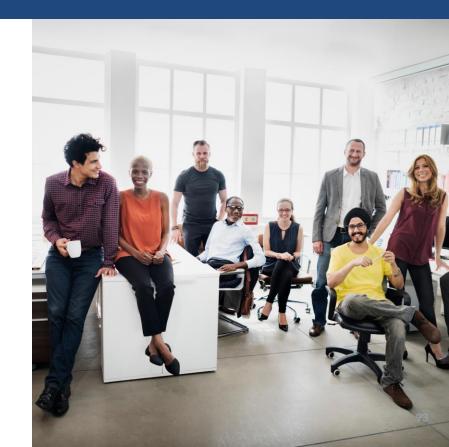




Program Evaluation



- > Implementation Studies
- Outcome Studies
- Impact Studies









Longitudinal Study



- Prepared pre-apprentices for entry into construction and the building trades;
- Increased the entry of women, people of color, and veterans into construction and building trades apprenticeships; and
- Increased the likelihood that women, people of color, and veteran apprentices will complete apprenticeships in construction and the building trades.





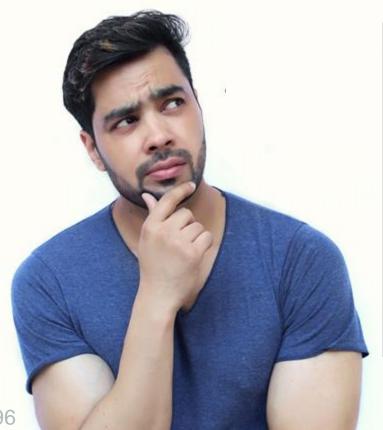




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Section 13: Programmatic Monitoring



Section 13: Programmatic Monitoring

Section Overview

By the end of Section 13, you will be able to:

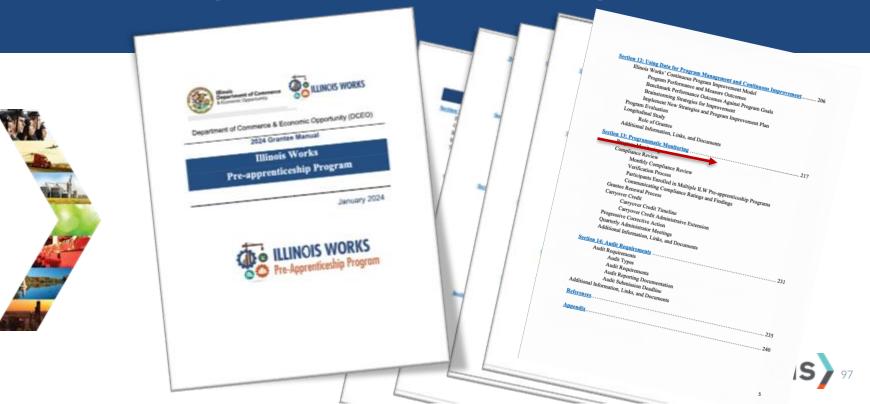
- Describe the importance of program monitoring.
- Adhere to the Illinois Works compliance review process.
- Describe the **verification process** for completion and transition metrics.
- Navigate the grant renewal process and carryover credits.
- Respond to the progressive corrective action process.
- Create and implement corrective action plans to get off the watch list and probation status and return to program compliance.
- Attend Quarterly Administrator Meetings to learn about network updates and provide feedback on programmatic progress.







Section 13: Programmatic Monitoring







Program Monitoring







Question:



"What safeguards has your program put in place to ensure compliance?"













Completion and Transition Verification



- > Preliminary Verification
- > Final Verification









Third Party Documentation











Communicating Compliance Ratings and Findings



- Monthly Compliance Progress Report
- Monthly Compliance Payment Worksheet









Grantee Renewal Process











Carryover Credit







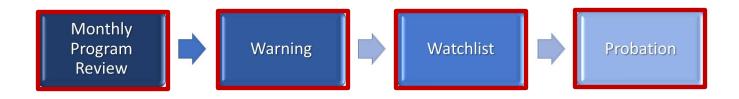






Progressive Corrective Action





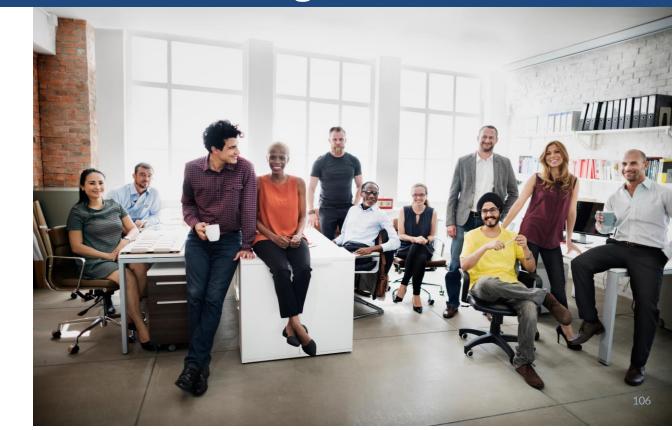






Quarterly Administrator Meetings









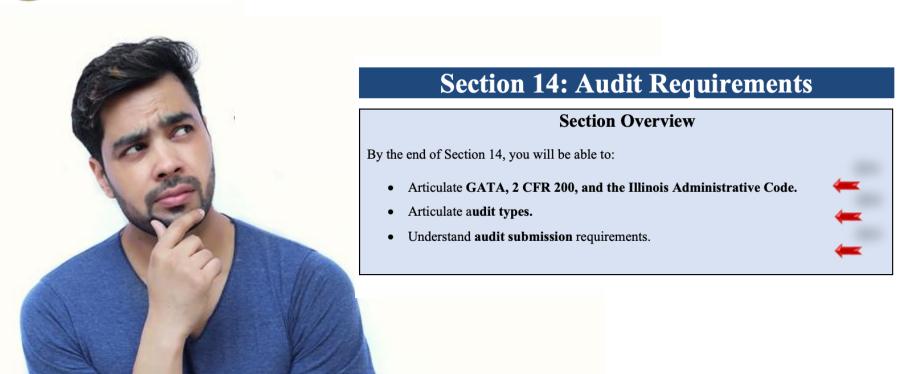




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Section 14: Audit Requirements

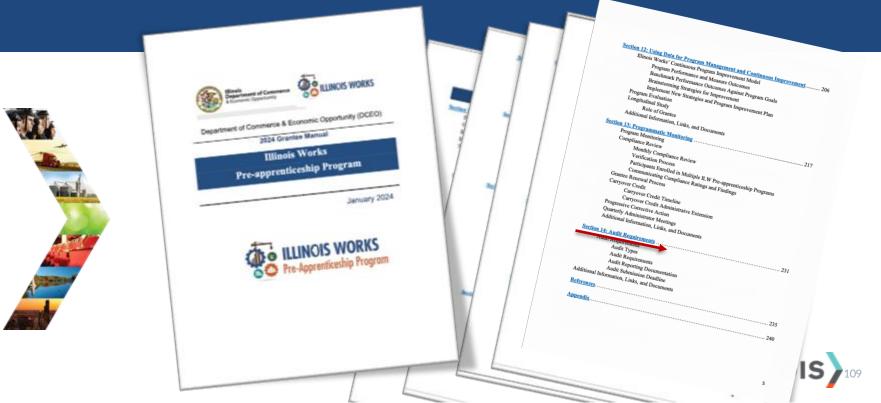








Section 14: Audit Requirements







Audit Types



> Single Audit

 Audit Conducted in Accordance with GAGAS (between 500,000 - 749,999)

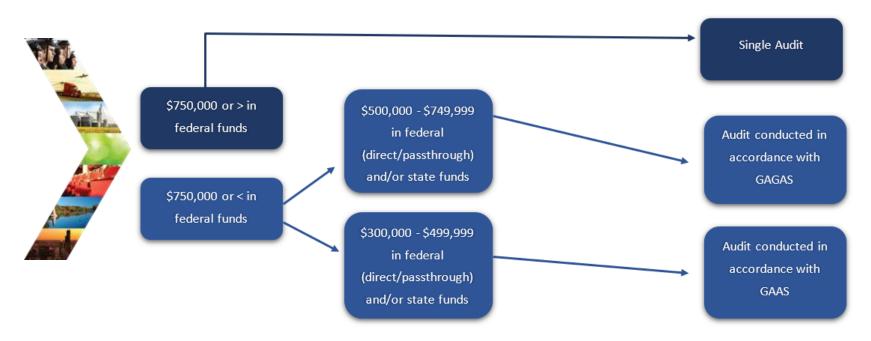
 Audit Conducted in Accordance with GAAS (between 300,000 - 499,999)







Audit









Audit Not Required and No Audit Conducted











Audit Submission



Single Audit Reporting Package is due 30 days after audit report completion but no later than nine (9) months after the end of the grantee's fiscal year-end as described in 200.512(c)(1).

Financial Statement Audit Reporting Packages, including **GAGAS**, **GAAS**, and Other are due 30 days after audit report completion but no later than six (6) months after the end of the grantee's fiscal year-end.







Additional Audit Information













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Feedback ~ We want to hear from you







Thank You!



